# Context for Our Findings

!!

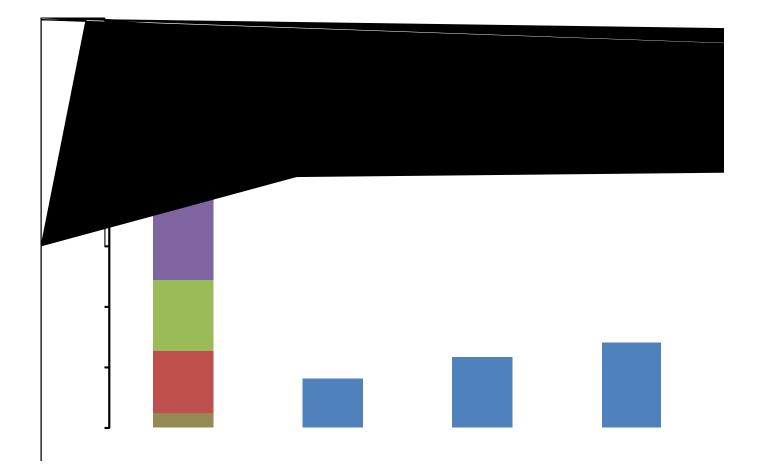
# Qualitative Input Subject Matter Experts and Key Stakeholders

**!! Subject Matter Experts**—offices and people

### **Process Fragmentation Results in Inefficiencies**

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### Proportion of Time Spent is Highly Administrative

This excludes time spent by Personnel Specialists on Non-HR activities

Source: -! Kansas State University Activity Survey

!! The current process is highly fragmented and should be redesigned with a

# Provide Programmatic Support for Unclassified Staff

!! There is not a direct responsibility today for the care and development of